GSPH’s Health Management & Policy Program Makes US News & World Report’s List of Top 50 Graduate Programs!

Latest U.S. News and World Report released its annual ranking of graduate schools, including top graduate programs for Health Care Management. SDSU's graduate program in Health Management and Policy in the Graduate School of Public Health was ranked in the top 50 across the U.S. (Tied for #47) The MPH in the Division of Health Management and Policy is a multi-disciplinary graduate program that incorporates rigorous coursework in health services administration and public health as well as field placement at top health services institution across San Diego and beyond. The program emphasizes leadership, policy, professional development, and community involvement in addition to networking and collaboration with community leaders. Students in this CEPH and CAHME accredited program go on to fellowship positions and to work with healthcare leaders in San Diego and across the state and nation.

For more info visit:

http://publichealth.sdsu.edu/programs/mph/health-mgmt-policy/
Greetings Students, Alumni, and Friends of HMP!

It is exciting to share our inaugural HMP program newsletter with updates and accomplishments with you all! The program has always prided itself on its strong connections with practitioners in the community. We hope this and other new initiatives help foster those connections further. We appreciate all of you that have volunteered your time to work with our students, by participating in our Professional Development Series as a speaker or mock interviewer, in the classroom as a guest speaker, or hosting an intern.

If you have not visited SDSU campus in a while, you may notice construction and new buildings, including the new student union (pictured below). There have also been faculty changes and retirements in the last few years. Dr. Steve Williams, Dr. K. Michael Peddecord, and Dr. Alma Koch have fully retired, and Dr. Robert Seidman is now semi-retired. There are new faculty in HMP (see next page!) and the GSPH (see our website).

This summer, HMP 1st year students are starting their internships, 2nd years finished their projects and graduated, and faculty completed review of applications for next fall's class. For incoming students, we have started a new Buddy system to match you with current students. It's a good time of year to reflect, and in the following pages we highlight student awards, fellowships, and other new program activities of the last two years. We also hope this newsletter will be a preview of what's to come in the next two years for the incoming cohort. With all the changes in the health system, it's an exciting time to study health management and policy and work in this field.

Please do keep in touch! We would love to hear from you! Join our LinkedIn group if you haven’t already by searching for the SDSU Graduate Program in Health Management & Policy (see back page).

Tracy L. Finlayson, Ph.D. - tfinlays@mail.sdsu.edu
Associate Professor and Director, Graduate Program in Health Management & Policy
About the GSPH MPH – Health Management & Policy Program

The Division of Health Management and Policy offers graduate study leading to the Master of Public Health degree (as well as a concurrent graduate program leading to a Master of Public Health degree and Master of Social Work degree). Students in the Master of Public Health degree in Health Management and Policy receive theoretical and practical knowledge and skills to prepare them for a wide range of careers in health care management and policy in such settings as hospitals, health systems, ambulatory care facilities, insurance companies, consulting firms, managed care organizations, and public health agencies. Instructional activities are guided by the Program's list of competencies expected of all graduates. The Program in Health Management and Policy enjoys active support and participation by managers and executives in the local health community. The Program's John J. Hanlon Executive Scholar is a part-time faculty member whose primary responsibility is to serve as a liaison between the Program and the health care practice community and lead the HMP Professional Development series.

Mission: The Mission of the Division and the Graduate Program in Health Management and Policy is to prepare students for front-line health care management and leadership positions in a variety of public and private health settings and organizations.

Vision: The Program's Vision is to be a premier accredited program that meets the challenges of a changing world by providing high-quality health care management education and conducting applied research.

Values: The Program's Values embrace the importance of:

- Community partnerships
- Integrity and ethical standards of conduct
- Respect for all persons, regardless of race, ethnicity, sexual orientation, or other individual characteristics
- Commitment to lifelong learning
- Integration of management, policy, and advocacy
- Focus on results rather than process
- Excellence in teaching, research, and service
- Commitment to improving the physical and emotional health and well-being of the communities we serve.

New Faculty Info

Melody Schiaffino PhD, MPH

Dr. Schiaffino is a health services researcher and epidemiologist specializing in population health, hospital and organizational theory, management, quality outcomes, and survey and spatial methods. She earned her PhD in health services research at the University of Florida where she worked on organizational and spatial factors associated with disparities in outcomes in children's mental health, disability, and language services. Her research areas of interest are hospital organizational structures, health system disparities, organizational cultural competence, leadership, and survey and spatial methods. In addition to her doctoral work, Dr. Schiaffino also holds an MPH in Epidemiology from the University of South Florida, she has previous expertise in community-based participatory research and community partnerships to reduce cancer disparities with community interventions and health communication in breast, cervical, and colorectal cancer in Latinos and African-Americans. She is currently continuing her research on developing methods and potential interventions to study the effect of hospital language service disparities on process and patient outcomes in quality of care.
High Student Achievement Rates

Student Achievement Rates - 2014

(1) Completion rates for the last graduating class: 100%
(2) Employment rates of graduates within 3 months of graduation: 100%*

* based on data from the 60% of 2014 graduates who replied to the Dec2014/Jan2015 alumni survey

Student Achievement Rates - 2013

(1) Completion rates for the last graduating class: 85%
(2) Employment rates of graduates within 3 months of graduation: 100%*

* based on data from the 36% of 2013 graduates who replied to the alumni survey

MPH students after 2014 mock interviews
Nick Macchione – John J.Hanlon Executive Scholar

Nick’s current and previous work experience in both California and the Northeast region has focused his applied research interests around finding creative and sustainable strategies to improve the health and well-being of diverse communities from inner cities to rural regions. Due to his vast organizational experience in having worked for universities, academic medical centers, large metropolitan health department, for-profit and nonprofit healthcare corporations, and political advocacy groups, Nick often serves in a role of a collaborator in getting new programs implemented through performance-based partnerships.

Nick Macchione, FACHE, is the Director of the San Diego County Health and Human Services Agency and is the Program’s Hanlon Executive Scholar. He serves as a liaison between the Program and the health care practice community. He has worked in the local community many years, and through his job responsibilities has made contacts and interacts with most key executives at health organizations. He leads the HMP Professional Development series.
New! HMP Buddies

In Summer 2014, we started a new “Buddy” program, and matched current students with incoming students. As a HMP Buddy, 2nd year students served as a friend and resource to help incoming students with their transition into the HMP program.

Facts About Diamonne
- From Santa Barbara, CA, and went to UC Davis
- Met Michael Jackson three times on his Neverland ranch
- Had a pet fish named Fluffy
- Favorite food: potato, in all forms
- Favorite quote: “Truth is a battle of perception”

Facts About Jennifer
- From Tucson, AZ, and went to University of Arizona
- Most recent read: Wild: From Lost to Found on the Pacific Crest Trail by Cheryl Strayed
- Loves giraffes
- Will travel to London in the summer
- Favorite quote: “Adventure is worthwhile in itself” –Amelia Earhart

What makes them a great HMP buddy pairing?

They’re both athletic (Diamonne ran track in college. Jennifer played softball)

They both aspire to live in Seattle

They love kids (Diamonne works as a preschool teacher. Jennifer works at Rady Children’s Hospital)
SDSU is one of the oldest and the largest higher education universities. Its Masters in Public Health program has a very intense, informative and interactive curriculum, which covers all aspects necessary towards creating a healthcare leader. With its growing reputation for excellence in graduate education, it still remains one of the most affordable universities. San Diego’s diverse culture and weather which resembles like that from my home-nation just gave me another reason to opt for this university.

Victor Lucero, MPH Candidate 2016
I wanted to come to San Diego State University because they offered a nationally competitive program here in CA that was affordable to attend. I wanted to go to school in a region that matched the population I wanted to serve when I graduated. Coming from a medically underserved region, I felt that SDSU’s program was going to be exemplary in preparing me for the challenges that my community would face in the upcoming years.

Sanskruti Rayate, MPH Graduate 2015
SDSU is one of the oldest and the largest higher education universities. Its Masters in Public Health program has a very intense, informative and interactive curriculum, which covers all aspects necessary towards creating a healthcare leader. With its growing reputation for excellence in graduate education, it still remains one of the most affordable universities. San Diego’s diverse culture and weather which resembles like that from my home-nation just gave me another reason to opt for this university.

Katie Rule, MSW/MPH Graduate 2015
I am a dual masters student in the Public Health (MPH) and Social Work (MSW) – Administration program. My educational background and experience prior to entering the dual masters program was primarily focused and directed towards the micro level through social service work. When I discovered the dual master’s program here at San Diego State University, I was drawn to the Health Management aspect of the MPH program due to the focus on hospitals and healthcare settings. I felt healthcare is such a changing and growing field currently and there were plenty of opportunities for me to help people in need in this realm. It was, however, through the HMP classes, professors, and overall program that I have discovered my passion and skillset are more aligned with macro administrative work within the healthcare field than micro work. Currently, I am so glad I found the program because it helped me establish my career goal of becoming a healthcare leader within a hospital setting.
Professional Development

Dr. Robert Seidman and Nick Macchione developed the HMP Professional Development Series, now in its 8th year. Beginning in Academic Year 2013-4, it has now become a formal, required part of the HMP curriculum. First year students complete one unit in the Fall, and one unit in the Spring to develop skills and help prepare them for their Field Placements/Internships, job interviews, and careers after graduation.

There are several different events and activities designed to improve professional understanding and orientation of health care management and careers in this field.

Fall series:
1) Internship Presentations by all 2nd year students
2) Early Careerist Panel
3) Resume workshop
4) Fall Keynote: Leadership Pearls of Wisdom.

Our distinguished Fall keynote speakers have been delivered by our ACHE Regents, Mr. Gary Fybel (Fall 2014) and Ms. Kathy Lencioni (Fall 2015).

Spring series:
1) Anatomy of the Interview: Skills Building Workshop
2) Field Placement Orientation and Administrative Fellowship Panel
3) Mock Interviews (co-sponsored by SOHL, which brings over 20 community leaders to campus)
4) View from the C-Suite

Our Spring 2014 keynote was given by Mr. Michael Murphy, CEO, SHARP Healthcare.

In April 2015, Dr. Sunny Ramchandani, Medical Director, Healthcare Business from Naval Medical Center San Diego spoke to our program students and faculty.
Spring 2015 Mock Interview Event at SDSU's Faculty Staff Club, co-sponsored by SOHL
Field Placement
https://www-rohan.sdsu.edu/~gsph/fieldpractice/students/current.php

Students are required to complete a 360-hour field placement, or internship. Students typically complete most of the hours over the summer, between the first and second years of the program.

This important hands-on experience provides students with the opportunity to explore interests and apply skills and concepts learned in the HMP program. Students keep a journal and often make significant contributions to major projects. Halfway through the summer, faculty meet with students over breakfast to check in on their progress.

San Diego offers many various sites where our HMP students have interned at the past, including:

HMP faculty host a summer Internship Breakfast to check in about field placement progress.  

July 8, 2015
SDSU MSW/MPH Student
Douglas Dalay: A County Intern Making Big Difference

“My colleagues always tell me that my face lights up when I talk about my work here at the County”

Featured in Live Well San Diego’s February Newsletter [Link Below]

http://www.livewellsd.org/content/livewell/home/all-articles/news/february-2015/doug-dalay-a-county-intern-making-a-big-difference.html

MSW/MPH Program – 3 year dual degree program

http://publichealth.sdsu.edu/programs/mph-dual-degrees/mph-msw/

The SDSU Graduate School of Public Health and the SDSU School of Social Work offer a three year, 93 unit concurrent graduate program leading to a MPH and a Master of Social Work (MSW).

The major objective of the concurrent program is to offer preparation in the fields of public health and social work for the purpose of providing the knowledge and skills necessary to promote health, prevent disease, and enhance the delivery of social and health services in the community.
Testimonials from Alumni

Administrative Fellows

Giang Nguyen, MPH Graduate 2014
HHSA Fellow

My fellowship was completed at the County of San Diego Health and Human Services Agency (HHSA). I worked on Public Health Accreditation projects, which included creating policies and procedures, finalizing the pre-requisite documents, and overseeing one category involving documentation around “Enforce Public Health Laws”. The position gave me insight on best standards and practice for a public health agency, as well as introduced me to many people and departments in HHSA. And, fortunately, it led to a permanent position with HHSA at the end!

Chris Rossio, MPH Graduate 2014
VA Fellow

While he was a student at SDSU, he served as student liaison to SOHL (local ACHE Chapter) and was active in the ACHE Local Chapter. Chris completed a management project on Palliative Care integration in Late State Oncology Patients at Scripps Health. He found his experience to be personally and professionally rewarding and fulfilling. He wanted to gain even further education and training in healthcare administration, so he then applied and was selected for an Administrative Fellowship in the Department of Veterans Affairs. Chris plans to complete in June 2015, shortly after (on a personal note) will be getting married. In his work in the Department of Veteran Affairs, Veterans Health Administration is currently evaluating and making management recommendations to VA leadership regarding a program to improve access within our service area. He is extremely enjoying his experience and attributes his time at SDSU with preparing him for the wide-realm of experiences in healthcare administration.

Giang and Chris also presented at the 2015 Administrative Fellowship Panel
AUPHA Foster G. McGaw Scholarship Awardees
HMP faculty award these scholarships to outstanding 1st year students based on merit.

Theresa Roland, MPH (2014)
2013 Foster McGaw Scholarship Recipient
2014 HMP Outstanding Graduate

I am Theresa Roland, a 2014 graduate from the HMP program, and I was honored with the Hanlon Award as an outstanding HMP graduate for high academic achievement. I also received the Association of University Programs in Health Administration (AUPHA) Foster G. McGaw Scholarship as a 1st year for academic achievement. I started an internship at Rady Children’s Hospital in September of 2012 and was hired on full-time in October 2013 as a project manager in the Information Systems Portfolio Management Office. I spent 10 years in the Navy as a helicopter pilot and I love my new job in healthcare. I mainly work on projects that integrate our electronic medical record with electronic applications and systems around the hospital.

2014 Foster McGaw Scholarship Recipient

My decision to begin graduate coursework in the Health Management & Policy (HMP) MPH concentration meant committing to a career change, and so required a leap of faith. I started the program at SDSU with very high expectations, and, after just a short a year including an amazing summer internship, my expectations have been exceeded. Having the director of the Health and Human Services Agency as our professional development coordinator opens the program to a wealth of community networks. This network facilitated an amazing internship opportunity which allowed me to work closely with the Healthcare Policy Administrator for the County of San Diego. This unmatched experience further shaped my interest in health policy and has given me the necessary tools to succeed in my future career. In addition, the professors’ dedication to the success of students fosters a nurturing environment that further encourages academic and professional growth. For example, last year I was recognized by the faculty as a recipient of the Association of University Programs in Health Administration (AUPHA) Foster G. McGraw Scholarship. This achievement would not have been possible without the continued support and commitment of the faculty. Already the HMP program has proven to be an amazing learning experience; it has assured me that this is the right career path for me and helped me strengthen and develop the skills necessary for success in the field. I have no doubt that the HMP program will leave its mark on me, but I hope to reciprocate by leaving my own mark on my new friends and colleagues as well as on the San Diego State Public Health community.
Elizabeth Rains, MPH (2015)
2014 Foster McGaw Scholarship Recipient

Since beginning my second year in the Health Management and Policy (HMP) program, I have been reflecting on how far my classmates and I have come since orientation last year. After being accepted and starting the program, I had high expectations for the quality of the education, the connections in the community, and the preparedness for the workforce that would be provided. Only one year in, with one more to go, I can attest that my expectations have already been exceeded. Entering healthcare has been a career change for me, and SDSU's Graduate School of Public Health (GSPH) has made my transition into the field fun, smooth and successful. Last year, I was honored to be a recipient of the Association of University Programs in Health Administration Foster G. McGaw Scholarship. This award has given me even more confidence that I chose the right career path, as well as an outstanding graduate program to get me started. I have experienced exceptional personal and professional growth since I walked on campus for orientation, due primarily to the incredible professors and courses, my intelligent and capable classmates, and the extensive networking opportunities afforded by the program. I have no doubt that the HMP program will continue to be a positive force in public health education, and I love being a part of the GSPH community!

Aimee Ranatunge, MPH Candidate 2016
2015 Foster McGaw Scholarship Recipient

My interest in public health first developed when I took an introductory course during my undergraduate career. I received my Bachelors of Science in Physiology at UCLA, and I knew that I wanted to pursue my Master’s in Public Health immediately after. I wanted to be part of a program where I knew I would receive a quality education from faculty that was invested in the career development of each student. When I was researching public health graduate schools, SDSU stood out instantly as a school with all these characteristics. I chose health management and policy as my concentration because the United States’ healthcare system is at a critical turning point and I want to help contribute to this change.

Victor Lucero, MPH Candidate 2016
2015 Foster McGaw Scholarship Recipient

To be awarded the Foster McGaw Award is a pleasant surprise. It encourages me to go out and accomplish the goals SDSU has helped me find and pursue.
Ananya Banerjee, MPH Candidate 2016  
2015 Foster McGaw Scholarship Recipient

I have spent close to a decade training on the various aspects of healthcare research with primary focus on infectious disease. Through the R&D experience, I got to interact with residents, research fellows and physicians in this field. The scope of the training and interaction led me to contemplate on a career in public health, focused on healthcare. Along with honing my research and analytical skills, my responsibilities at work helped me build on my administrative skills. Advancing my education in healthcare was hence an obvious choice. A master's degree in Health Management and Policy at San Diego State University provides a comprehensive curriculum that directly relates to my career aspirations. Based on the course work I have completed so far, I have acquired new competencies and built on existing ones in a wide variety of topics essential to working in a healthcare organization. The enormous implications of issues related to quality in healthcare have left me baffled. I personally find quality related issues in actual delivery of care as being the most challenging to identify and resolve. For my internship and management projects I hope to be able to work on issues that address quality. This would be an opportunity to use my hypothesis testing and data analysis skills. Depending on how I perform as a research analyst in the early part of my career, I hope to see myself in a position with a greater supervisory role five to seven years down the line.

Emily Seymour, MPH candidate 2016  
2015 John O. and Mary L. Anderson Memorial Endowed Scholarship in Public Health

When I began to look into a MPH program, I admit that I only made a short list of graduate schools to investigate. I wanted to remain close to San Diego because of my family and also because San Diego has many career opportunities in the health care sector. The Graduate School of Public Health at San Diego State University offered a highly reputable, challenging, and accredited degree program. The environment at SDSU fosters strong academics and research but also a work-school-life balance and interaction among students, faculty, and the community. The GSPH at SDSU was the best choice for me to achieve my academic and professional goals. With this decision, I submitted my application for the program. When I was accepted to SDSU, I made a commitment to myself to not take on any debt for my degree. In my final semesters, the financial support from this scholarship will enable me to finish strong and focus on achieving the professional position that I have been working toward.

Early next year I will begin to apply for professional positions that will enable me to utilize the MPH I receive in May 2016. I am interested in health care benefits, the health and well-being of employees, and improving the management of health records.
GSPH Student Council – HMP Officers

Matt Almario  
MPH Graduate 2015  
Vice President

Adam Khan  
MPH Graduate 2015  
Secretary

Yukari Suzuki  
MPH/MSW Candidate 2016  
HMP Representative

The Graduate School of Public Health Student Council strives to promote the professional and social development of students while also building a sense of community within GSPH with faculty and students. This past year was an exciting time for the Student Council. On March 11, 2015, we hosted the inaugural Alumni Presentation in SDSU Parma Payne Goodall Alumni Center, and Dr. Michael Reece (SDSU MPH Class of 1995) presented his research on sexual health and behaviors. This lively event also served as a networking opportunity for current students to connect with graduates and faculty to gain insight into their experience in as a public health professional. Throughout the year, GSPH Student Council also organized social events to foster student interactions outside of each concentration. Social events have included a homecoming tailgate at Qualcomm Stadium, a community service project with the Jacobs & Cushman San Diego Food Bank, a Halloween karaoke night at Red Wing in North Park, and a bowling night in Aztec Lanes housed in SDSU’s new Aztec Student Union facility.

http://publichealth.sdsu.edu/student-resources/student-organizations/council/
The Graduate School of Public Health Student Council serves as a networking platform for current students and alumni to connect!

@sdsu_gsphsc

The 2015-2016 Council:
President: Adrian Bacon
Vice President: David Ashley
Treasurer: Jeremy McKinstry
Secretary: Anna Kaur
Events Coordinator: Nicole Boardman
Public Relations: Melissa Aquino

HMP Division Representative: Yukari Suzuki
2015 AMI Awardees in HMP for outstanding service

Kalki Asseged, MPH Graduate 2015

I came into this program 2 years ago not very certain of what to expect and nervous about my limited experience in healthcare. After graduating from U.C Irvine in Public Health Policy, I knew that I wanted to go into healthcare administration, and SDSU’s HMP program offered the perfect opportunity for me to enhance my knowledge and experience in the field. Now 2 years later, I am glad to say that it was personally and professionally rewarding, and it has allowed me to develop and expand on many valuable assets and skills. In addition, I was able to experience working in the vibrant San Diego healthcare community through my internships at Scripps Memorial Hospital and UCSD Primary Care Administration. I am grateful to the HMP faculty for their continuous support and dedication. I am also grateful for the friendships I've made and will treasure for years to come. Overall, I absolutely appreciate the time I spent at San Diego State and I am truly honored to receive the AMI Award. I look forward to using everything I’ve learned through this rewarding experience in my future career in healthcare to make a positive difference.

Adam Khan, MPH Graduate 2015

With only several weeks until graduation I have been reflecting on my time in the HMP program. I came into the program very unsure of myself. I knew I had the steepest hill to climb with very little professional experience. From day one, I knew that in order for me to get the most out of the program, I would need to take full advantage of every opportunity. I have worked extremely hard in the past two years to learn everything I possibly could about being a healthcare leader. With the support of the amazing HMP faculty, I have made tremendous strides in terms of my academic, professional, and personal growth in the past two years. I cannot express how important the HMP program was to my growth. I can honestly say that the knowledge, connections, and skills I have gained have put me in the best possible situation I could be in as I prepare for medical school. I am extremely grateful to be honored with the AMI Award.

Jennifer Coldren, MPH Graduate 2015

Two years ago I graduated from the public health program at the University of Arizona and decided to pursue my graduate degree by becoming a permanent Arizona Zoni in San Diego. With graduation around the corner, it is only natural to reflect upon my time in the HMP program. During my first semester, I hit the ground running by taking on an internship at Student Health Services at San Diego State University and continued it for both years during the HMP program. The internship which I poured my heart and soul into was at Rady Children’s Hospital. I worked countless hours but that wasn’t what mattered; I impacted the lives of children by implementing quality improvement projects and gained numerous skills I can apply to my journey as a healthcare leader. I am truly honored to be a recipient of the AMI Award. My accomplishments while in this program would not have been possible without the continuous support and guidance from the HMP faculty. I cannot wait to begin my healthcare career with my academic and professional experiences from my time in San Diego.

Jennifer is now Service Excellence Coordinator at Children’s National Hospital in Washington, DC.
Carolyn M. Senger, M.D.

As an American Cancer Society Fellow in Preventive Medicine at the University of California, San Diego, Dr. Carolyn Senger provides leadership in population health through her work in the academic, public health, and clinical settings. She is also Chief Resident, overseeing eight Preventive Medicine residents and teaching both undergraduate and medical students from the University of California, San Diego.

Originally from Okemos, Michigan, Dr. Senger earned both her Bachelor of Science in Biopsychology and Bachelor of Musical Arts in Vocal Performance from the University of Michigan, Ann Arbor. She went on to earn her medical degree from the Johns Hopkins University School of Medicine. As part of her Preventive Medicine training, she earned her MPH from San Diego State University with a concentration in Health Management and Policy.

Her medical training includes completing her internal medicine intern year at Mercy Medical Center, an inner-city community hospital recognized as the #2 hospital in the state of Maryland for 2014-15 by U.S. News & World Report, and completing a year of anesthesiology residency at the Beth Israel Deaconess Medical Center, a Harvard teaching hospital in Boston, Massachusetts. During both of these residency experiences, she saw patients with preventable conditions and sequelae of chronic disease that could have been avoided with better care coordination and community resources. Dr. Senger reflected on her work during medical school on banning tobacco in public places and talking to people about obesity at community health fairs and free health clinics. She realized that her strength in working with advocacy groups, policy makers, and community members could help bridge the gaps between traditional health care and public health. She is now training in preventive medicine at the University of California, San Diego, which allows her to practice medicine with a public health perspective on a population basis.

Her work spans public, non-profit and academic sectors with health policy experience at the local, state, and national levels. In the public sector, Dr. Senger has worked for the Office of Disease Prevention and Health Promotion within the U.S. Department of Health and Human Services with interagency and public-private collaboration experience and for the County of San Diego in the Health Care Policy Administration with cross-cutting health care reform-related work experience. In the non-profit sector, Dr. Senger has worked for Doctors for America as the California State Director, overseeing over 2600 Californian health care providers and supporters of health care reform education and outreach as part of a national 501(c)3 organization. In academic research, Dr. Senger has over 10 years of experience, including five peer-reviewed journal publications, seven abstracts, oral, and poster presentations, and four press publications.

Throughout her work, Dr. Senger demonstrates insightful collaborations with public and private partners. Her proactive approach and inquisitive nature lead her to find the shared goals and synergistic points of harmony across seemingly disparate programs and topic areas. Her research capitalizes on her interdisciplinary training to investigate health and policy issues with partners from various institutions and areas of expertise. An avid advocate of public involvement in shaping health policy and improving population health, Dr. Senger connects with the community through her public speaking, community health clinic work, and teaching. Dr. Senger is passionate about health policy and population health, cancer prevention and control, especially the two largest sources of cancer risk; tobacco and obesity, and the social determinants of health. In the future, Dr. Senger sees herself shaping health policy through public health leadership.
PH 743 – Hospital and Ambulatory Care Management course

PH 743 is an elective course offered by the Division of Health Management and Policy focused on organizations that provide personal health care services, particularly short term general hospitals and healthcare delivery systems. The course is designed to enrich students’ ability to apply general organization/management theory, concepts, and principles learned in other components of the curriculum to real-life hospital and ambulatory care settings. The San Diego health care market (one of the most dynamic and competitive in the country) and Sharp HealthCare (rated among the top systems in the U.S.) will be employed as exemplars and “live cases” throughout the course.
Dr. Baek's research interest includes various aspects of health services research including health service access/utilization and patient centered experience for different racial/ethnic minority groups with different conditions such as asthma and cancer. Recent research is to investigate the potential impacts of insurance expansion through Affordable Care Acts on health services utilization and cost among chronically ill, indigent San Diego population. He also works with a non-profit organization in Imperial County to build community capacity to address barriers to health care access among Hispanic cancer patients.

Dr. Stoskopf had been consulting with Price Waterhouse Coopers to help build a new School of Public Health in the country of Oman.
See the whole story online at http://newscenter.sdsu.edu/sdsu_newscenter/news_story.aspx?sid=75630

**Dr. Schiaffino** was a Grants and Research Enterprise Writing (GREW) Fellow in Fall 2014, and met with study section leaders at the National Cancer Institute in Bethesda, Md.

Photo: David Marx

Dr. Finlayson presented her research at the *Universidad Nacional Autónoma de México* (UNAM) in Mexico City at their dental public health 2014 conference as an invited keynote speaker.

@SDSUResearch - Check out GSPH faculty research and other activities on Twitter!
Graduation - MPH Class of 2015

Dr. Finlayson and 2015 awardees

Dr. Schiaffino and graduates, class of 2015
Keep in Touch!

Join us on LinkedIn!

https://www.linkedin.com/groups/SDSU-Graduate-Program-in-Health-5155612/about

Join our SDSU CHHS 5K Live Well team next Spring

Pictures from the 2nd annual Live Well San Diego 5k on May 30th 2015. Join our SDSU team next year!

GIVE BACK - Support the Graduate Program in Health Management & Policy!

If you would like to support our program directly, please indicate the Graduate Program in Health Management & Policy on the memo line of any donation made to the SDSU Foundation.

Thank you from HMP!