

Connie Evashwick, ScD, LFACHE

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Dr. Connie Evashwick is an experienced healthcare executive and academician who thrives at the nexus of management and academia, health care delivery systems and public health, long-term care and acute care. Dr. Evashwick holds a bachelor's and a master's degree from Stanford University and a master's and doctoral degree from the Harvard School of Public Health. She has been credentialed in public health (CPH) and association management (CAE) and is a Lifetime Fellow of the American College of Healthcare Executives (LFACHE). Her expertise includes the continuum of care, long-term care delivery systems and health professions education. More recently she has focused on hospital community benefit, public health systems, and international public health.

Dr. Evashwick is currently an adjunct professor working with San Diego State University to launch two new public health doctoral programs: DrPH in Executive Management and DrPH in Global Health Management. Her multifaceted career has included positions in academia, consulting, association leadership, direct healthcare operations management, and international public health. She has been vice president of long-term care for two major health care systems and consulted with health systems, hospitals, and long-term care organizations across the USA. On the international scene, she has worked with university health professions programs in Wales, Switzerland, Malaysia, Ghana, Bhutan, Italy, Finland, and Vietnam. Dr. Evashwick has been active in professional societies, including being Regent of the American College of Healthcare Executives (FACHE) and chair of the Gerontological Health Section of the American Public Health Association. Positions Dr. Evashwick has held include the Archstone Foundation Endowed Chair at California State University Long Beach, Dean of the SLU School of Public Health and Professor of Health Management & Policy, Senior Director of Academic Programs for the Association of Schools of Public Health, and Provost of St. John International University. She has authored over 115 publications, including 17 books. Dr. Evashwick was the founding editor of *Frontiers in Public Health Education and Promotion*. She has

generated and managed over \$10 million in grants from private and public sources.

CONNIE J. EVASHWICK, Sc.D.
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ACADEMIC TRAINING, LICENSURE, CERTIFICATION

A. B. Sociology–Organizational Behavior, Stanford University
M. A. Sociology–Organizational Behavior, Stanford University
M.Sc. Health Services Administration, Harvard School of Public Health
Sc.D. Health Services Administration, Harvard School of Public Health

CAE, Certified Association Executive, January 2012
CPH, Certified Public Health Professional, April 2011, renewed 2023 - #6772
Fellow, American College of Healthcare Executives, Lifetime Status attained 2012
Fellow, Gerontological Society of America, 1987
Licensed as a Nursing Home Administrator, States of Washington and California

CURRENT POSITIONS

President, CEA—Consulting & Evaluation Associates, 1983 -
Consultant and Adjunct Professor, San Diego State University, San Diego, CA 2013-

PAST POSITIONS

Professorial Lecturer, George Washington University, Executive MHA Program, Washington, DC, 2014 –2023

Founding Special Chief Editor, *Frontiers in Public Health Education and Promotion*; -2017 Associate Editor, 2017-2021, *Frontiers in Public Health Policy*; Associate Editor, 2020-*Frontiers in Aging and Public Health*.
Lausanne, Switzerland

Provost, Saint John International University, Turin, Italy, Summer, 2014

Affiliate, George Mason University, Fairfax, VA, 2014-2016

Senior Director of Academic Programs, Association of Schools of Public Health, Washington, DC 20036
August 2010 – April 2012

Professor of Health Management and Policy and Professor of Community Health, School of Public Health
St. Louis University, July 2006 – August 2010

Dean, School of Public Health, St. Louis University, July 2006-November 2007

Professor, Health Care Administration Program, California State University Long Beach, May 1993 – June 2006

Endowed Chair and Director, Center for Health Care Innovation, California State University, Long Beach
May 1993 – May 2004

Vice President of Long Term Care, Eastern Mercy Health System, Radnor, Pennsylvania, June 1992 - April 1993

President, CEA—Consulting & Evaluation Associates, Los Angeles, CA, July 1985 – May 1992 (Full-time)

Vice President of Long-Term Care, Pacific Health Resources/Lutheran Hospital Society of Southern California
Los Angeles, California, January 1983 - June 1985

Director, Office on Aging and Long-Term Care, Hospital Research and Educational Trust, American Hospital
Association, Chicago, Illinois, April 1981 - December 1982

Coordinator of Planning for Interdisciplinary Programs, Office of the Vice-President for Health Sciences, and
Special Assistant to the Director, Long-Term Care Gerontology Center, University of Washington, Seattle,
Washington, March 1978 - April 1981

Assistant Professor, Department of Health Services, Member, Center for Health Services Research, School of
Public Health and Community Medicine, University of Washington, Seattle, Washington, March 1978 - April 1981

Director of Evaluation, North Carolina Area Health Education Centers Program, and Assistant Professor, Dept of
Hospital Administration & Community Medicine, School of Medicine, University of North Carolina, Chapel Hill,
North Carolina, September 1975 - September 1977

Program Specialist in Medical Care, Department of Public Health, Commonwealth of Massachusetts, Boston,
Massachusetts, July 1974 - July 1975

Instructor, Department of Health Services Administration, Harvard School of Public Health, Boston,
Massachusetts, July 1974 - June 1975

AWARDS AND RECOGNITION

ACHE Distinguished Service Award, 2017

Fulbright Specialist Placement Award, 2013 (Ghana); 2015 (Vietnam); 2019 (Malaysia)

Philip G. Weiler Award, Gerontological Health Section, American Public Health Association, 2010

Outstanding Scholar Award, California State University Long Beach, 2003

Advancement to Fellow, American College of Healthcare Executives, 1995

Recipient, L. Vann Seawall Best Article Award, Healthcare Financial Management Journal, 1985

Phi Beta Kappa, Stanford University Chapter, 1970

INTERNATIONAL EXPERIENCE

Cardiff Metropolitan University, Wales, Fall 2023 – Fulbright Specialist

International Hospital Federation, Fall 2021 – Scholar in Residence

University of Malaysia Putrajaya, Summer 2019 – Fulbright Specialist

University of Tampere, Finland, Spring 2018 and Spring 2019 – Visiting Professor

Hue University of Medicine and Pharmacy, Spring 2016 – Fulbright Specialist

Hue University of Medicine and Pharmacy, Fall 2015– HVO Volunteer

St. John International University, Turin, Italy, Summer 2014

University of Ghana, Accra, Fall 2013 – Fulbright Specialist

University of Bhutan, Royal Institute for Health Sciences, Thimpu, July - September 2013 – HVO Volunteer

University of the United Arab Emirate, March 2013 – Accreditation Reviewer

Doctoral Dissertation Reviewer – Australian Institute of Technology, 2017, Tampere University, 2020-21,

University of Western Australia, 2021

BOOKS, PAPERS AND PRESENTATIONS SUMMARY

Co-Editor, Population, Community, and Public Health: Concepts and Cases, 2023.

Co-Editor of ebooks: Undergraduate Education for Public Health in the United States (2015), Educating the Global
Workforce for Public Health (2018); Global Education of Health Management (2019); Hospitals' Benefit to the
Community (2020)

Co-Editor, *Case Studies in Population and Community Health*, 2019

Author, *Hospitals and Community Benefit*, 2017

Co-Founding Editor, *Frontiers in Public Health Education and Promotion*. 2013-2017

Interim Editor, *Frontiers of Health Services Management*, Health Administration Press, Fall 2013-Fall 2014

Author, *Hospitals and Community Benefit: New Challenges, New Approaches*. Health Administration Press, 2013.

Editor, *The Long-Term Continuum of Care*, DelMar, Albany: 1995 (1st Ed); 2001 (2nd Ed). 2005 (3rd)
Evashwick and James Riedel, *Managing Long-Term Care*, Chicago: Health Administration Press, 2004.
Evashwick and Timmothy Holt, *Integrating Long-Term Care, Acute Care, and Housing: Strategic Positioning for Success in the Twenty-First Century*, Catholic Health Association, St. Louis, MO: 2000.
Author, *Seamless Connections*, American Hospital Publishing, Inc., Chicago: 1997.
Editor, *Managing SeniorCare*, monthly newsletter published by Sage Publishers, June 1992-June 1993.
Editor and Publisher, *Health from A to Z*, 1990-1992.
Connie Evashwick and Lawrence Weiss, *Managing the Continuum of Care*, Aspen Pub. Co., Rockville, MD: 1987.
Over 112 papers and 159 formal presentations for professional audiences.

LEADERSHIP AND MEMBERSHIP

DrPH Planning Committee, San Diego State University, School of Public Health, 2022-2023
Member, Annual Program Planning Committee, Association of University Programs in Health Administration, 202-23
Chair, Body of Knowledge Work Group for Population, Community and Public Health, Association of University Programs in Health Administration, 2020
Member, Body of Knowledge Work Group for Long-Term Care, Work Group for Strategic Planning and Marketing, Association of University Programs of Health Administration, 2021
Member, Archstone Foundation Award Selection Committee, American Public Health Association, 2014-2020
Member, Filerman Award Committee, Association of University Programs in Health Administration, 2010-2012, 2013-2016, 2016-2021
Member, Global Health Forum, Association of University Programs in Health Administration, 2020-
Member, Advisory Board, Association for Community Health Improvement, 2013-16, 2016-2019
Member, Advisory Board, Hospital Charitable Services Award, Jackson Healthcare, 2013-2017
Member, Filerman Award Committee, Association of University Programs in Health Administration, 2010-2012, 2013-2019
Member, Program Planning Committee, National Capital Healthcare Executives, 2011-2012
Chair, Erickson Award Committee, Aging and Public Health Section, American Public Health Association, 2008-2013
Chair, Editorial Board, *The Nation's Health*, American Public Health Association, 2007-10
Member, Editorial Board, Health Administration Press, 2008-2011
Member, Program Planning Sub-Committee, Missouri Healthcare Executives Group, 2008-9
Member, Harvard University Alumni Association Applicant Interview Committee, 2007-9
Member, Management Competency Review Group, National Board of Public Health Examiners Study Guide Update Committee, 2008-9
Co-Chair, Association of Schools of Public Health DrPH Core Competency Committee Sub-Committee on Management Competencies, 2008-9
Member, Editorial Board, *The Nation's Health*, American Public Health Association, 2006
Member, Health Curriculum Committee, Clayton School District, 2006-Co-Chair, American Society on Aging, Health & Aging Network Special Program, 2006
Member, ACHE Regent's Advisory Council, Los Angeles Area, 2005-9
Member, Board of Directors, Healthcare Executives of Southern California, 2003-2004
Member, Annual Program Planning Committee, Association of University Programs in Health Administration, 2003-4
Member, National Center for Healthcare Leadership, Core Competency Council, 2002-2004
Member, ACHE Regent's Advisory Council, Magic Kingdom Area, 2002-2004
Member, Health and Aging Network Leadership, American Society on Aging, 1998-2005
Chair, Gerontological Health Section, American Public Health Association, 2001-2003
Member, Annual Meeting Planning Committee, AUPHA, 2001-2002
Regent at Large, District 7, American College of Healthcare Executives, 1998-2002
Member, Board of Directors, CSULB Foundation, 2000-2002
Member, Managed Care Group Advisory Board & Awards Committee, American Society on Aging, 1995-2003
Member, Awards Committee, Gerontological Health Section, American Public Health Association, 1998-
Member, Clinical Advisory Committee, ARV, 1998-1999
Member, Board of Director, Health Care Executives of Southern California, 1995-98
Member, Regent's Advisory Council, Los Angeles Area, Am College of Healthcare Executives 1996-97, 2001-4

Member, Awards Committee, American College of Healthcare Executive, 1995-98
Advanced to Fellow, American College of Healthcare Executives, August 1995
Member, Roundtable, City of Long Beach (Representative for CSULB) 1995-2004
Member, American Cancer Society, Long Beach Division, Board of Directors, 1994-96
Member, Board of Mercy Services for the Aging, Farmington Hills, MI, 1991-94
Secretary, Harvard School of Public Health Alumni Council, 1991-92
Member, Board of Directors, American Society on Aging, 1990-94
Governing Council, American Public Health Association, 1990-92
Member, Hospital Sub-Committee, Los Angeles County Long-Term Care Task Force, 1988-93
Member, Steering Committee, American Society on Aging, Hospital Conference, 1988-94
Member, Harvard School of Public Health Alumni Council, 1987-90
Section Council Member, Gerontological Health Section, American Public Health Association, 1985-89
Consultant, Robert Wood Johnson Foundation Program for Hospital Initiatives in Long-Term Care, 1983-87
Member, Review Panel, U.S. Office of Technology Assessment, to select the members of the Prospective Payment Assessment Commission, 1983-89
Co-Chairman, Committee on Long-Term Care, American Society on Aging, 1984-86
Member, Advisory Board, Office on Aging and Long-Term Care, American Hospital Association, 1983-85
Member, Advisory Board, Area Health Education Center, California Hospital Center for Health Education and Research, 1983 - 85
Member, Liaison Committee, American Society on Aging, 1984-5
Member, Home Health Care Task Force, American Healthcare Systems, 1984-85
Member, Data Committee, California Association of Health Services at Home, 1983-84
Board of Directors, Stanford Alumni Association of Los Angeles County, 1985-88

Licensed as a Nursing Home Administrator, States of Washington and California

Member and Top Position Held: American College of Healthcare Executives (Fellow and Regent), American Public Health Association (Section Chair), American Society on Aging (Board of Directors), Gerontological Society of America (Fellow), Healthcare Executives of So. California (Board of Directors), Women in Health Administration, Missouri Healthcare Executives Group (Committee Member)

Member, Publication Advisory Board: *Frontiers in Public Health Policy* (2020-); *Frontiers in Aging and Public Health* (2020-); *Frontiers in Public Health Education and Promotion* (Founding Editor, 2013-2017, Editorial Board Member, 2017-2020); *Journal of American Medical Directors*, 2006- ; *Health Progress*, 2006 -2011; Health Administration Press, 2008-2011; *Journal of Aging and Health*, 1990-2006; *Balance*, 1997-98; *The Gerontologist*, 1999- , Health and Aging Network Newsletter, 2001-3, *Journal of Health Administration Education*, 2003-2006; Reviewer for *The Gerontologist*, *Journal of Public Health Management & Practice*, *Medical Care*, *Health Services Research*, *Healthcare Financial Management*, *Administrative Science Quarterly*, *Research On Aging*, *Public Health Reports*, *Hospitals*, *Journal of the American Public Health Association*, *Journal of Aging and Health*, *Health Progress*, British Medical Journal, National Institute on Aging, Jossey-Bass Publishers, Elsevier Publishers (2020-)

Grant Reviewer for the Archstone Foundation, Retirement Research Foundation, Hartford Foundation, Robert Wood Johnson Foundation, California State University Long Beach Department of Health and Human Services, US DHHS Health Services Research Administration

GRANTS

2010-2012, Managed \$1+ million in funding from CDC and DHHS
2010, Robert Wood Johnson Foundation Public Health Law Program, Principal Investigator
1993-2005, ~\$9 million in grants generated and managed; from federal, state, and local sources
Additional grants at University of Washington (1979-81) and at American Hospital Association Hospital Research and Educational Trust (1981-83)

COURSES TAUGHT

Population and Community Health, American College of Healthcare Executives, On-Line Course, 2021
Seminar on How to Publish, Naval Health Research Center, 2021 (Multi-day, 2 sessions)
PH 644a, San Diego State University, School of Public Health, Spring 2020
PH 742, San Diego State University, School of Public Health, Fall 2019

Internship Program, University of Tampere School of Health Profession, Global Health and Development, 2018
Guest Lectures, University of Tampere School of Health Professions, Global Health and Development, 2018.
Community and Population Health, Module 4, Executive MHA Program, George Washington, University, 2015
Management of Health Organizations, HMP 644A, San Diego State University, 2014
Public Health Administration (for nurses). Royal Institute for Health Sciences of Bhutan. 2013.
Healthcare Marketing, SLU School of Public Health, 2008, 2009
Internship Management, SLU MHA, School of Public Health, 2008-9
Comprehensive Exam Management, SLU MHA, School of Public Health, 2008-2010
The Continuum of Long-Term Care, CSULB Health Care Administration 538, 1994-2006
Long-Term Care in Action, CSULB Health Care Administration 540
Healthcare Marketing, CSULB Health Care Administration 353,2005,2006
Global Health, CSULB Health Care Administration, 354 and 534, 2005, 2006
Internship, CSULB Health Care Administration, 480 and 580
Independent Study, CSULB HCA 599, for select students.
Health Management & Policy Rounds, SLU MHA, 2010, 2011

PAPERS AND PUBLICATIONS

Books, Monographs, and Newsletters: Editor and Author

Connie J. Evashwick, Jason S. Turner, Simone Singh. *Population, Community and Public Health Management: Concepts and Cases.* Chicago: Health Administration Press, 2023

Connie Evashwick, Simone Singh, Penrose Jackson, Tony Sinay. *Community Benefit Research, Evaluation and Policy.* Frontiers in Public Health e-book. 2020.

Connie J. Evashwick and Jason S. Turner. *Case Studies in Population and Community Healthcare Management.* Chicago: Health Administration Press, 2019.

William Aaronson and Connie Evashwick. *Global Education for Health Management.* Frontiers in Public Health e-book. 2019.

Sanjay Zodpey, Roger Harrison, Michal Grivna, John Finnegan, Connie Evashwick. *Educating the Global Workforce for Public Health. Global Education of the Public Health Workforce.* Frontiers in Public Health e-book. 2017 ISBN 978-2-88945-447-1 doi: 10.3389/978-2-88945-447-1.

Cheryl Addy, David Dyjack, Connie Evashwick, Daniel Gerber. *Undergraduate Education for Public Health in the US.* Frontiers in Public Health e-book. 2015.

Connie Evashwick. *Hospitals and Community Benefit: New Challenges, New Approaches.* Chicago: Health Administration Press. 2013.

Connie Evashwick and Lawrence Prybil. Proceedings of the Conference: *Community Benefit: Moving Forward with Evidence-Based Policy and Practice.* St. Louis, MO: Missouri Foundation for Health. Fall 2009.

Julie Trocchio and Connie Evashwick, Guest Editors. *Health Progress.* Special Edition on Evidence-Based Community Benefit. Sept/Oct 2008.

Connie Evashwick. Editor. *The Long-Term Continuum of Care.* Albany, NY: Del Mar, 2005 (3rd Edition).

Connie Evashwick. Editor. *Instructor's Manual for The Long-Term Continuum of Care.* Albany, NY: Del Mar, 2005 (3rd Edition).

Connie Evashwick and James Riedel. *Management Issues in Long Term Care.* Chicago: Health Administration Press. 2004.

Connie Evashwick and James Riedel. *Instructor's Manual for Management Issues in Long Term Care.* Chicago: Health Administration Press. 2004.

Connie Evashwick and Marcia Ory. *Archstone Foundation Award Winners: Lessons Learned about sustaining community-based programs for seniors.* Long Beach, CA: The Archstone Foundation, 2003.

Connie Evashwick and Peggy Smith. *Proceedings of the National Leadership Conference on Management Training in Long-Term Care.* Long Beach, CA: CHCI, 2001.

Connie Evashwick. Editor. *The Long-Term Continuum of Care.* Albany, NY: Del Mar, 2001 (2nd Edition).

Connie Evashwick and Christine Cornwall. *Instructor's Guide to the Continuum of Long-Term Care.* Albany, NY: Delmar Publications, 2001.

Connie Evashwick and Timmothy Holt. *Integrating Long-Term Care, Housing, and Acute Care. Positioning for Strategic Success in the Twenty-First Century.* St. Louis, MO: Catholic Health Association, 2000.

Connie Evashwick. *Seamless Connections.* Chicago: American Hospital Publishing Co., Inc., 1997.

Connie Evashwick. Editor. *The Long-Term Continuum of Care: An Integrated Systems Approach.* Albany, NY: Del Mar, 1995 (1st Edition).

Connie Evashwick. Editor. *Managing SeniorCare.* Monthly Newsletter for Sage Publications, Inc. June 1992-June 1993.

Connie Evashwick. Editor and Author. *Health from A to Z: Health Promotion for Seniors.* September, 1992-August, 1994.

Connie Evashwick and Lawrence Weiss. Editors. *Managing the Continuum of Care.* Rockville: Aspen Publishers, 1987.

Connie Evashwick. *Hospitals and Older Adults: Current Actions and Future Trends.* Monograph in Series on Aging, Office on Aging and Long-Term Care. Chicago: Hospital Research and Educational Trust, 1982.

Papers, Book Chapters and Book Reviews:

Connie Evashwick. "Chapter 1: Introduction and Definitions." *Population, Community, and Public Health: Cases and Concepts.* Chicago: Health Administration Press, 2023.

Connie Evashwick and Michael Rubyan. "Chapter 5: Public Health in the United States." *Population, Community, and Public Health: Cases and Concepts.* Chicago: Health Administration Press, 2023.

Connie Evashwick and Courtney Rice. "Chapter 6: Introduction to Community Health." *Population, Community, and Public Health: Concepts and Cases.* Chicago: Health Administration Press, 2023.

Connie Evashwick. "Case 6: Characterizing a Community." *Population, Community, and Public Health: Concepts and Cases.* Chicago: Health Administration Press, 2023.

Connie Evashwick and Jillian Warriner. "Case #7. Community Asset Mapping." *Population, Community, and Public Health: Cases and Concepts.* Chicago: Health Administration Press, 2023.

Simone Singh, Jason Turner, and **Connie Evashwick.** "Chapter 7: Overview of Community Benefit." *Population, Community, and Public Health: Cases and Concepts.* Chicago: Health Administration Press, 2023.

Singh, S, Sinay, T, Jackson, P, Evashwick, C. "Editorial: Hospitals' Benefit to the Community: Research,

Policy and Evaluation." *Frontiers in Public Health Education and Promotion*. June 2020. Doi. 10.3389/fpubh.2020.00353.

Connie Evashwick and Penrose Jackson. "The Evolution of Community Benefit: Perspective on Progress Toward Purpose." *Frontiers in Public Health Education and Promotion*. March 2 2020. Doi: 10.3389/fpubh.2020.00027

Connie Evashwick, Donghua Tao, Michal Grivna, Roger Harrison, and Mikko Perkio. "Evaluation Studies Pertaining to the Education of Public Health Professionals." *International Journal of Public Health*. October 2019.

Connie Evashwick and William Aaronson. "Global Education for Health Management. Editorial." *Frontiers in Public Health Education and Promotion*. April 30, 2019. Doi: 10.3389/fpubh.2019.00103

Donghua Tao, Connie Evashwick, Roger Harrison, Michal Grivna. "Educating the Public Health Workforce around the World: A Scoping Review." *Frontiers in Public Health Education and Promotion*. Feb 2018. Doi:10.3389/fpubh.2018.00027

Sanjay Zodpey, Connie Evashwick, Michal Grivna, Roger Harrison, John Finnegan. "Editorial: Educating the Global Workforce for Public Health." *Frontiers in Public Health Education and Promotion.ebook*. January 22, 2018. doi:10.3389/fpubh.2017.00364

Cheryl Addy, Daniel Gerber, David Dyjack, Connie Evashwick. "Undergraduate Education for Public Health in the United States." Editorial. Ebook. *Frontiers in Public Health Education and Promotion*. Lausanne, Switzerland. 2014. May 26, 2015. Doi: 10.3389/fpubh.2015.00138

Connie Evashwick, Donghua Tao, Lauren Arnold. "The Peer-Reviewed Literature on the Undergraduate Education for Public Health in the United States, 2004-2014." *Frontiers in Public Health Education and Promotion*. November 17, 2014. Doi: 10.3389/fpubh.2014.00223

Jason Turner and Connie Evashwick. "Population Health, Community Health, Public Health: Measuring the Benefits." in Hefner, J, Huerta, T, McAlearney, A, *Population Health Management in Health Care Organizations*. Bingley, UK: Emerald Group Publishing Limited. 2014. Also listed as *Advances in Healthcare Management*. Volume 16. Fall 2014.

Connie Evashwick. "Editorial: Trends in Patient-Centered Building Design." *Frontiers of Health Services Management*. Vol 31 (1). Fall 2014, p. 1.

Connie Evashwick. "Editorial. Population Health." *Frontiers of Health Services Management*. Vol 30 (4). Spring 2014.

Connie Evashwick, Donghua Tao. "Analysis of the literature pertaining to the education of public health professionals." *Frontiers in Public Health Education and Promotion*. Published on 05 Nov 2013, doi:10.3389/fpubh.2013.00047

Connie Evashwick. "Educating the public health workforce." *Frontiers in Public Health*. July 13 2013 doi. 10.3389/fpubh.2013.00020

Connie Evashwick. "Grand Challenge Article: The Pedagogy of Public Health Professionals' Education." *Frontiers in Public Health Education and Promotion*. March 2013.

Jason Turner, Simone Singh, Connie Evashwick. "The Private Financing of Public Health." Book Chapter in *Contemporary Issues in Public Health*. 2013.

Connie Evashwick, James Begun, John Finnegan. "Public Health as a Distinct Profession: Has It Arrived?" *Journal of Public Health Management & Practice*. Published on 01 Sep 2013, doi:10.1097/PHH.0b013e31828002d2

Connie Evashwick. Public Health for Private Health Care. *Health Progress*. Jan-Feb 2013, Vol 94 (1):14-19.

Ana Maria Lomperis, Kathleen Gillespie, Connie Evashwick, Jason Turner. “A New Approach for Assessing Student Competency Achievement.” *Journal of Health Administration Education*, Winter 2012.

Connie Evashwick. “Public Health Workforce and Education.” In Holsinger, J. *Contemporary Topics in Public Health*. Lexington, KY: University Press of Kentucky, 2012.

Connie Evashwick and Eileen Barsi. “An Expanding Hospital Role Includes Community Well-Being.” *Futurescan*. Chicago: American Hospital Association, 2012.

Connie Evashwick, F. Douglas Scutchfield, Angela Carman, Megan Freeman. “Public Health and Hospital Collaboration: New Opportunities, New Reasons to Collaborate.” Commentary. *Journal of Public Health Management and Practice*, Vol 17, No. 6, Nov-Dec 2011, pp522-523.

Connie Evashwick.” New Changes in Community Benefit Reporting: Implications for Public Health.” Accepted for publication by *Public Health Reports*, 2010.

Connie Evashwick and Louise Meret-Henke. Book Review: *Assisted Living Nursing: A Manual for Management and Practice*. For *Journal of the American Medical Directors Association*. Spring 2010.

Connie Evashwick and Thomas Rundall. “No BetterTime” (to Apply Evidence-Based Healthcare Management. *Health Progress*. January/February 2010, Vol 91, No. 1, pp. 37-41.

Connie Evashwick. Book Review of *Evidence-Based Management in Healthcare*. *Health Progress*, January/February 2010, Vol 91, No. 1, pp.88-89.

Donghua Tao, Megan Freeman, Connie Evashwick. “Evidence-Based Policy and Practice of Community Benefit: Information Support for Developing a Bibliography.” *Journal of Medical Library Association*, 98(2), April 2010.

Connie Evashwick. “Long-Term Care in Action.” Teaching Tip. *Journal of Health Administration Education*. Fall 2009.

Connie Evashwick and Kanak Gautam. “Governance and Management of Community Benefit.” *Health Progress*, 89:5, Sept/Oct 2008.

Connie Evashwick. “Bringing the Board on Board.” Guest column on Evidence-Based Community Health, *Health Progress*, 89:3, May/June 2008.

Connie Evashwick, Daniel Fahey, Janice Frates. “Education about Long-Term Care: A Missed Opportunity for Health Care Administration Programs.” *Journal of Health Administration Education*, Fall 2008.

Connie Evashwick. Dual book reviews on *Global Health* and *Case Studies in Global Health*. *PsychCritiques*. March 2008.

Connie Evashwick. “Definition of the Continuum of Long-Term Care.” R. Milner. *Encyclopedia of Health Services Research*. Newbury Park, CA: Sage Publications, Inc. 2008.

Connie Evashwick. “The Continuum of Long-Term Care.” Chapter in S. Williams and P. Torrens (Eds), *Introduction to Health Services, 7th Edition*. Albany, NY: Delmar Publications, 2007.

Connie Evashwick. “Definition of the Continuum of Long-Term Care.” K. Markides, L Branch, et. al. *Encyclopedia of Aging*. Newbury Park, CA: Sage Publications, Inc. 2006.

Connie Evashwick and William Aaronson. "The Continuum of Care: The Status of Integration in 2005." *Health Progress*, Sept-Oct, 2006.

Connie Evashwick and Marcia Ory. "going, Going, Gone or On-Going?: Essential Elements to Sustaining Public Health Programs for Older Adults." *Generations*, Special Issue, Fall 2005.

Marcia Ory, Connie Evashwick, Robert Glasgow, Joseph Sharkey, C. Browning. "Pushing the Boundaries of Evidence-Based Research: Enhancing the Application and Sustainability of Health Promotion Programs in Diverse Populations." In C. Browning and S. Thomas (Eds), *Behavioral Change: Evidence-Based Handbook for Social and Public Health, Edinburgh*: Churchill Livingstone, 2005.

Connie Evashwick. "Definition of the Continuum of Care." Chapter 1 in C. Evashwick (Ed), *The Continuum of Long-Term Care, 3rd Edition*. Albany, NY: Delmar Publications, 2005.

Connie Evashwick, Laurence Branch and Jung Kwak. "Clients." Chapter 2 in C. Evashwick (Ed), *The Continuum of Long-Term Care, 3rd Edition*. Albany, NY: Delmar Publications, 2005.

Thomas Rundall and Connie. "Structure and Organization." Chapter 11 in C. Evashwick (Ed), *The Continuum of Long-Term Care, 3rd Edition*. Albany, NY: Delmar Publications, 2005.

Connie Evashwick. "A Growing Imperative: Management Training for Long Term Care Administrators." *Long-Term Care Interface*, Volume 4, 2003.

Connie Evashwick and Marcia Ory. "Organizational Characteristics Related to Sustainability of Community-Based Programs Serving Seniors." *Journal of Family and Community Health*, 2003.

Connie Evashwick. "Management Training in Long-Term Care." *Journal of Health Administration Education*, Winter, 20:1, 2002, pp 13-37.

Connie Evashwick. "The Continuum of Long-Term Care." Williams, S and Torrens, P, *Introduction to Health Services*, (6th Edition) Albany, NY: DelMar Publishers, Inc., 2002.

Connie Evashwick, Allen Meadors, Peggy Smith. "Creating a Continuum of Care." Case Study submitted to the Electronic Hallway in August, 2001.

Warwick Troy and Connie Evashwick. "LTC Leadership and Management Training." *ASA Healthcare and Aging Network Newsletter* 8(1): 3, 6. Spring 2001.

Connie Evashwick, Peggy Smith, James Swan. "Geriatric Hospital Services: Explaining Organizational Variation." Submitted for publication in January, 2001.

Connie Evashwick. "Definition of the Continuum of Care." Chapter 1 in C. Evashwick (Ed), *The Continuum of Long-Term Care, 2nd Edition*. Albany, NY: Delmar Publications, 2001.

Connie Evashwick and Laurence Branch. "Clients," Chapter 2 in C. Evashwick (Ed), *The Continuum of Long-Term Care., 2nd Edition* Albany, NY: Delmar Publications, 2001.

Thomas Rundall and Connie Evashwick. "Structure and Organization." Chapter 10 in C. Evashwick (Ed), *The Continuum of Long-Term Care, 2nd Edition*. Albany, NY: Delmar Publications, 2001.

Connie Evashwick, James Swan, Peggy Smith. "Geriatric Services Offered by Hospitals: Predicting Services by Internal and External Community Characteristics." *Home Health Quarterly* Winter 2001.

James Swan, Connie Evashwick, Peggy Smith, "The Use of Resource Dependence Theory to Explain the Role of the Hospital in Providing Non-Acute Services." Submitted for publication, October

2000.

Connie Evashwick and Christine Cornwall. "Continuum of Care Trends." Slide Package available through internet. Long Beach: Center for Health Care Innovation, 2000.

Connie Evashwick. "Integrating Housing and Health Care." *Health Progress*, May-June, 2000, 81(3):40-43,51.

William Aaronson, Connie Evashwick, Richard Shewchuk. "Organizing Chronic Care: The Value of Organization Theory to Gerontology," in Jeffrey Clair and Richard Allman, *The Gerontological Prism*. Amityville, NY: Baywood Publishing Co., 2000.

Connie Evashwick and Jodi Cohn. "Enhancing Managed Care's Role in Long Term Care: Building on the Aging Network." *Managed Care Quarterly*, Winter, 1999; Vol 7, No. 1.

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Mary Hansen and Connie Evashwick. "Hospice: Staffing Implications for Home Health Agencies," *Home Health Care Services Quarterly* 2(1): 61, Spring 1981.

Connie Evashwick, Susan Oatis and Martha Herriott. *Health and Social Service Needs of the Elderly: A Comparison of Residents of Public Housing and Residents of the Neighboring Community.* University of Washington Institute on Aging Monograph Series, December 1980.

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Connie Evashwick and Marilyn Hambsch. "Incorporating Health and Social Services in Public Housing," *Elder Affairs*, Seattle, WA, April 1981.

Martha Thornock, Connie Evashwick and Alice Kethley. *Preliminary Report: Health and Social Service Survey of Residents of Four Seattle Housing Authority Buildings.* University of Washington Institute on Aging Monograph Series, September 1979.

Connie Evashwick and James Gogan. "Changes in the Population/Physician Ratios in North Carolina, 1963-1976" North Carolina AHEC Evaluation Report, January 1979.

Eugene Mayer, Connie Evashwick and Thomas Bacon. "The Effects of Decentralized Clinical Education on the Career Choices of Medical Students," *Health Professions Education Bulletin*, Winter 1979.

Duncan Neuhauser and Connie Evashwick. "Adaptation," in Anthony Kovner and Duncan Neuhauser (eds.), *Health Services Management*, Health Administration Press, 1978.

Elizabeth Shute and Connie Evashwick. "The Development of a Recreation Therapy Program for a Rural Nursing Home," *Public Health Reports* 93(4): 369-374, 1978.

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PRESENTATIONS and GUEST LECTURES

"Social Determinants of Health, USA Perspective." Cardiff Metropolitan University, October 17, 2023.

"Art of Teaching Institute, "Team-Based Learning." Association of University Programs in Health Administration. July 1, 2023.

"Population, Community and Public Health Revealed." Seminar with Jason Turner, Ph.D. American College of Healthcare Executives. July – August 2021.

"How to Publish." 1-day workshop for the Naval Health Research Center, San Diego, CA. June 11, 2021.

"Launch of a Management Mentoring Program." With April Pinner and Rhonda BeLue. AUPHA Global Health Forum Annual Meeting. June 8, 2021. Virtual.

"Evolution of Evaluation" with Penrose Jackson. Community Benefit Connections. June 8, 2021. Virtual.

"Hospitals' Benefits to their Communities." San Diego State University. November 2019. Virtual.

"Management of Community Relationships." Guest lecture. University of California San Diego. Health Leadership Program. October 8, 2017.

"Global Health." Guest Lecture. University of Tampere Program of Global Health. September 29, 2017.

"Evidence-Based Education for Public Health: Lessons Learned from the United States." 7th Annual Public

Health Conference of the Greater Mekong Region Countries. Hue, Vietnam. September 26, 2015.

“Population Health: Current Status.” San Diego Healthcare Leaders. San Diego, CA: June 12, 2014.

“Population, Public and Community Health: What Healthcare Executives Needs to Know.” With Dr. Ann Scheck McAlearney and Charlie Evans. Annual Congress. American College of Healthcare Executives. Chicago, IL: March 25, 2014.

“Advanced Discussion Session: Population Health.” With John Vu. Association for Community Health Improvement. Annual Meeting. Orlando, FL. March 6, 2014.

“The Imperative of Population Health Management and Community Partnerships: Return on Investment.” American Hospital Association Healthcare Transformation Fellowship Retreat. Orlando, FL. March 3, 2014.

“How your Implementation plan relates to the changing models of healthcare organization.” 2014 Hospital Charitable Services Awards. Atlanta, GA. February 4, 2014.

“Community Benefits: Evolving to Essential.” Nationally-broadcast webinar for Jackson Healthcare Hospital Charitable Services Awards. April 24, 2013.

“AUPHA Body of Knowledge.” with Lydia Middleton. Association of University Programs in Health Administration Leadership Conference. Chicago, IL. March 12, 2013.

“Election Outcomes: Implications for Healthcare Executives.” Convener and Panel Moderator. National Capital Healthcare Executives. Arlington, VA, October 9, 2012.

“Hospital Community Benefit: Implications for Leaders.” Convener and Moderator. National Capital Healthcare Executives. Arlington, VA, May 8, 2012.

“Hospital and Community Collaboration.” With Jason Turner. Evidence-Based Community Benefit. Pre-Conference to the Academy Health Annual Research Meeting (ARM). Seattle, WA, June 10, 2011.

“Evidence-Based Healthcare Management.” With Thomas Rundall and David Fine. Annual Congress. American College of Healthcare Executives. March 27, 28, 2011. Chicago, IL.

“Applying Evidence-Based Healthcare Management to Community Benefit.” National Hospital Charitable Service Conference. Atlanta, GA, February 3, 2011.

“Collaborating with Local Public Health Departments to Enhance Community Benefit Programs.” with F. Douglas Scutchfield. Association for Community Health Improvement. Jacksonville, FL, March 5, 2010.

“Hospital Community Benefit: A New National Data Base on Hospital-Related Community Activities.” with Jason Turner. Oral presentation. American Public Health Association. Philadelphia, PA, November 10, 2009.

” Potential Impact of New IRS Changes on Community Health Activities
with Megan Freeman. Poster. American Public Health Association. Philadelphia, PA, November 9, 2009.

“Community Benefit: New Addition to Health Care Management Curriculum”
with Jason Turner and Kanak Gautam. Poster. Association of University Programs in Health Administration. Chicago, IL, June 29, 2009.

“Community Benefit: Moving Forward with Evidence-Based Policy and Practice.” Keynote address. Pre-conference to the Academy Health Annual Research Meeting. Chicago, IL, June 27, 2009.

“Community Benefit: Potential for Research” with Kanak Gautam. Works in Progress. Saint Louis University

School of Public Health. February 24, 2009.

“New Directions in Community Benefit: Implications for Senior Services.” Poster. American Public Health Association Annual Meeting, San Diego, CA, October 27, 2008.

“The Future of Long-Term Care.” Xavier University. Cincinnati, OH, October 10, 2008.

“The New Form 990 Schedule H.” St. Louis Association of Health Lawyers. St. Louis, MO, October 3, 2008.

“Community Benefit: What Every Hospital Executive Needs to Know about the New 990 Schedule H.” with Dr. Kanak Gautam. Webinar, American College of Healthcare Executives, August 18, 2008.

Convener and Moderator, “Making an Impact: Evidence-Based Community Benefit.” Two-day conference sponsored by CHA/VHA/SLUSPH, St. Louis, MO, July 16-17, 2008.

“Community Benefit: Implications for Health Services Research.” Poster. Academy Health, Washington DC, June 7, 2008.

“Status of the School.” Commencement. Saint Louis University School of Public Health, August 24, 2007.

“Status of the School.” Commencement. Saint Louis University School of Public Health, August 26, 2006.

“The Status of Integration: Where Have We Been: Where Are We Going?” American Society on Aging, Special Program Health and Aging Network, March 16, 2006, Anaheim, CA.

“Sun Protection: Community Collaboration Attacks #1 Form of Cancer.” American Public Health Association, November, 2005, New Orleans, LA. Abstract submitted February 9, 2005.

“Where do we stand with the integration of long-term care and acute care?” Catholic Health Association Long-Term Care Annual Meeting, February 24, 2005, St. Pete Island, FL.

“Long-Term Care—An Overview.” ½ day seminar for Executive Management Program, UCLA School of Public Health, March 5, 2005, Los Angeles, CA.

“Caregiving—Impact on Business.” American Society on Aging Annual Meeting, March 2005, Philadelphia, PA.

“A Health Care Forum.” Panelist on Long-Term Care. Community Forum convened by Congresswoman Juanita Millender-McDonald, September 18, 2004, Carson, CA.

“Caregiving—Implications for employers and employees.” Panel program organized and moderated. In collaboration with the Healthcare Executives of Southern California, May 20, 2004, Long Beach, CA.

“Long-Term Care—An Overview.” ½ day seminar for Executive Management Program, UCLA School of Public Health, February, 2004, Los Angeles, CA.

“The Management Workforce for Long-Term Care.” American Society on Aging Annual Meeting, April 2004, San Francisco, CA.

“Training in Long-Term Care Management and the Implications for Quality of Care.” Accepted for presentation to the Gerontological Society of America, November 20-22, 2003, San Diego, CA; double-scheduled so not presented.

“Housing for Seniors of the Future.” Panel Reactor. Gerontological Society of America, November 20-22, 2003, San Diego, CA, November 21, San Diego, CA.

“Sustainability in Service Programs for Seniors.” With Marcia Ory. Annual meeting of the American Public Health Association, November 13-17, 2003, San Francisco, CA.

“Serving Seniors, Optimizing Opportunities.” University of Alabama 23rd Annual ACHE seminar. July 29, 2003, Sandestin, FL.

“Innovations in Education: Latino Health Professions Program.” With Britt Rios-Ellis. Presentation and poster at the annual meeting of AUPHA,, Nashville, TN, June 26-28, 2003

“Long-Term Care: An Overview of the Field.” Half-day seminar for Executive Management Program, University of California at Los Angeles, March 1, 2003.

“Organizational Characteristics of Community-Based Programs for Seniors.” (with Marcia Ory) Tri-Partite Research Symposium. Long Beach, CA, February 27, 2003.

“Quality of Care and the Elderly.” American College of Medical Quality. San Diego, February 22, 2003.

“Long-Term Care: Past Trends and Future Directions.” California Association of Homes and Services for the Aging. Palm Springs, CA, May 8, 2002.

“Long-Term Care: An Overview of the Field.” Half-day seminar for Executive Management Program, University of California at Los Angeles, February 2, 2002.

“Trends in Long-Term Care.” Tri-Partite Research Symposium. Long Beach, CA, November 11, 2001.

“Long-Term Care Administrators for the Future.” Panel discussion. American Public Health Association Annual Meeting. Atlanta, GA, October, 2001.

“Long-Term Care Trends in the US: Implications for Other Nations.” University of Washington Institute on Aging, Seattle, WA, July 9, 2001.

“The Future of Long-Term Care Leadership.” American College of Health Care Administrators Annual Meeting. San Diego, CA, April 23, 2001.

“Long-Term Care.” (4-hour seminar) UCLA School of Public Health Executive Management Program, Los Angeles, CA, February 24, 2001.

“Training in Management and Leadership in Long-Term Care for the Future.” National Chronic Care Consortium. Long Beach, CA, February 19, 2001.

“Hospital Geriatric Services: Variation by Size of Place.” With James Swan and Peggy Smith. American Public Health Association annual meeting. Boston, MA, November 14, 2000.

“Long-Term Care Management Training: Developing a Prototype Curriculum for MHA Programs.” With Dr. Warwick Troy. Association of University Programs in Health Administration. Los Angeles, June 24, 2000.

“The Current Status of Long-Term Care.” (4-hour seminar) UCLA School of Public Health Executive Management Program, February 26, 2000.

“Hospital Services for Long-Term Care.” With James Swan and Peggy Smith. American Public Health Association Annual meeting. Chicago, IL, November 16, 1999.

“Hospital Geriatric Services.” With James Swan and Peggy Smith. Ninth Annual Tri-Partite Long Beach Research Symposium. November 12, 1999, Long Beach, CA.

“The Continuum of Long-Term Care.” College of Business, Chapman University. Orange, CA, October 20,

1999.

“Public Policy Issues.” HIV/AIDS Conference convened by the VNA Foundation. Los Angeles, CA, May 19, 1999.

“The Continuum of Care.” University of Washington, Institute on Aging. Seattle, WA, April 10, 1999.

“Case Management: What We Know from Research.” Moderator. Third Annual International Conference on Case Management. San Diego, CA, December 13, 1998.

“Organizational Factors Related to the Distribution of Preventive, Outreach, and Long-Term Care Services in Hospitals and Health Systems.” Evashwick, Peggy Smith, James Swan. Gerontological Society of American Annual Meeting. Philadelphia, PA, November 21, 1999, and CSULB/LBMMC/VAMCLB Ninth Annual Long Beach Research Symposium. Long Beach, CA, November 20, 1998.

“Integration of Long-Term Care, Acute Care, and Housing Services: The National Perspective.” Evashwick, Peggy Smith, James Swan. Annual Meeting of the American Public Health Association. Washington, DC, November 18, 1998.

“Collaborating on the Continuum of Care.” Hospital Council of Illinois. Chicago, IL, November 4, 1998.

“Building the continuum of care.” Archstone Foundation Conference: The Role of Grantmakers in Improving Care for the Elderly. Long Beach, CA, October 16, 1998.

“Nursing Home Administrators’ Effect on the Quality of Care in Nursing Facilities.” Poster Session. International Conference on Longevity and Quality of Life. Paris, France, May 18-20, 1998.

“Long-Term Care Systems and Structures.” University of California at Los Angeles Healthcare Executives Forum. Los Angeles, CA, January 24, 1998.

“The Current Status of Long-Term Care in California.” University of California at Los Angeles Annual Healthcare Conference. Los Angeles, CA, October 25, 1997.

“Creating a Continuum of Care.” Hospital Council of Western Pennsylvania. Warrendale, PA, July 19, 1997.

“Case Management: Present Status and Future Direction.” Regional Conference of Case Managers. Santa Monica, CA, June 28, 1997.

“The Health of Children and Teens: Local Challenges and Actions.” Soroptomists of Long Beach. Long Beach, CA, June 18, 1997.

“Long-term Care: Preparing for the Future.” Interview with President Robert Maxson on Beach View, Channel 3, aired during Summer and Fall, 1997.

“Ready, Willing, and Able: A Guide to Independent Living,” Speaker on TV show produced by Public Broadcast Station KOCE, May 7, 1997.

“Navigating Managed Healthcare,” Speaker on TV show produced by Public Broadcast Station KOCE, April 30, 1997.

“The Continuum of Long-Term Care: Where We’ve Been, Where We’re Going.” Seminar for the Institute on Aging, University of Washington. Seattle, WA, April 5, 1997.

” Mobilizing the Community’s Continuum of Care.” Hospital Council of Western Pennsylvania. Warrendale, PA, January 27, 1997.

“Creating a Seamless Continuum of Care,” with Allen Meadors. American College of Healthcare Executives Annual Congress on Healthcare Management. Chicago, IL, March 3, 1997.

“Issues in Aging.” FHP Foundation Board of Directors Meeting. Long Beach, CA, June 8, 1996.

“The Continuum of Care of the Future.” University of Washington Institute on Aging Professional Seminar Series. Seattle, WA, June 1, 1996.

“Best Practices.” Convener and Moderator. American Society on Aging Special Conference, *Beauty and the Beast*. Anaheim, CA, March 15-16, 1996.

“Organizing Chronic Care Services: Are We Finally Getting It Right?” with William Aaronson. University of Alabama at Birmingham, March 9, 1996.

“Creating the Integrated Healthcare Delivery System of the Future.” Hospital Council of Western Pennsylvania. Pittsburgh, PA, December 8, 1995.

“Strategic Management.” Aging Network. Pittsburgh, PA, December 8, 1995.

“Integrated Healthcare Delivery Systems: Status of Long-Term Care Providers versus Acute Care Providers.” Gerontological Society of America Annual Meeting. Los Angeles, CA, November 18, 1995.

“Attitudes of Students Toward Alternative Health Therapies” with Douglas Kent. American Public Health Association Annual Meeting. San Diego, CA, November 1, 1995.

“Techniques for Managing High Risk Seniors in Managed Care.” Panel Convener and Moderator. American Public Health Association Annual Meeting. San Diego, CA, October 31, 1995.

“Nursing Research for the Integrated Delivery System of the Future.” Keynote. Annual Nursing Conference. Veterans Administration Medical Center. Long Beach, CA, September 19, 1995.

“The Future of Integrated Healthcare Delivery Systems.” AIC Conference on Integrated Healthcare Delivery Systems. San Francisco, CA, April 24, 1995.

“The ABC\$ of Managed Care.” Moderator. American Society on Aging Annual Meeting. Atlanta, GA, March 10, 1995.

“Long-Term Care in Community Healthcare Systems.” Seminar. Annual Governance Conference. Eastern Mercy Health System. Fort Lauderdale, FL, November 18, 1994.

“Defining Integrated Healthcare Delivery Systems: Results of a Nationwide Survey” with Allen Meadors. Annual Meeting of the American Public Health Association, Medical Care Section. Washington, D.C., October 31, 1994.

“The Future of Hospital-Nursing Home Relationships in Integrated Delivery Systems of the Future.” Concluding Speaker. AIC Conference on Hospital-Nursing Home Relationships. Chicago, IL, October 22, 1994.

” Medicare Managed Care: Implications for Managers of Hospital-Based Senior Service Programs.” Convener and Presenter, American Society on Aging Summer Series. San Francisco, CA, July 20, 1994, and Los Angeles, CA, July 28, 1994.

” Survey to Define Integrated Delivery Systems.” with Allen Meadors. Poster Session at the Annual Meeting of the Association of Health Services Research. San Diego, CA, June 12, 1994.

“Integrating Acute and Long Term Care Services in Response to Health Care Reform: implications for

Management Education." Faculty Forum for the Annual Meeting of the Association of University Programs of Health Administration. San Diego, CA, June 11, 1994.

"Integrated Delivery Systems." with Allen Meadors. American College of Healthcare Executives Annual Educational Congress. Chicago, IL, February 22, 1994.

"Components of Integrated Healthcare Systems." with Allen Meadors, Ph.D. Restructuring Diagnostic & Therapeutic Care. Los Angeles, CA, February 11, 1994.

"Research in an Era of National Health Reform: Proactive Pursuit of New Directions." Keynote Address. Fourth Annual Research Conference of the Veterans Administration Medical Center, Long Beach Memorial Medical Center, and California State University, Long Beach. Long Beach, CA, November 12, 1993.

"Opportunities for Diversification: Managed Care." American Association of Homes for the Aging Annual Meeting. San Diego, CA, October 27, 1993.

"Hospital Initiatives in Long-Term Care: A Range of Opportunity." American Hospital Association Section on Aging and Long-Term Care Annual Meeting. Orlando, FL, August 9, 1993.

"The Definition of Long-Term Care." Catholic Healthcare System Directors of Aging. Chicago, IL, April 30, 1993.

"The Future of Health Care." Keynote Address. Annual Meeting of the Franciscan Sisters of the Poor Health System, Inc. Orlando, FL, April 23, 1993.

"Strategic Management of the Continuum of Care." National Futures Symposium, American College of Healthcare Executives. February 5, 1993. Washington, D.C.

"Senior Membership Programs: How Serious the Substance?" American Society on Aging, San Diego, March 15, 1992.

"Creating a Continuum of Care." Keynote Address. SIMMs Hospital, Arlington, MA, February 13, 1992.

"Senior Services in Large Medical Groups." Gerontological Society of America, San Francisco, November 25, 1991.

"Hospital Care and Discharge Planning." Moderator. Gerontological Society of America, San Francisco, November 25, 1991.

"Geriatric Service Provision by Large Medical Groups." Round Table. American Public Health Association Annual Meeting, Atlanta, November 13, 1991.

"Managing the Continuum of Care." Annual Meeting of the Healthcare Association of Hawaii, Honolulu, November 7, 1991.

"Geriatric Services in Community Hospitals: Working with Physicians." American Society on Aging Regional Conference, Seattle, September 30, 1991.

"Geriatric Product Line Management." American Hospital Association Annual Meeting of the Section on Aging and Long-Term Care. Anaheim, July 28, 1991.

"Managing the Continuum of Care: Integrating Mechanisms for Hospitals and Multi-Healthcare Systems." American Society on Aging, Annual Meeting, New Orleans, LA, March 18, 1991.

"Innovative Ambulatory Care Services: Enhancing Elderly Market Share." American Society on Aging Special Conference on Healthcare and Aging, New Orleans, March 16, 1991.

"Quality of Care: Forefront Initiatives." American Society on Aging Special Conference on Healthcare and Aging, New Orleans, March 15, 1991.

"Physician Relations." American Society on Aging Fall Conference. Philadelphia, PA, September 17, 1990.

"Marketing Case Management." Huntington Memorial Hospital Senior Care Network. Pasadena, CA, May 9, 1990

"Demographics of Aging." The New Public Health: 1990. California Coalition for the Future of Public Health, Los Angeles, CA, April 27, 1990.

"Managing the Continuum of Care." Sisters of Saint Joseph Healthcare System Third Annual Gerontology Networking Conference. Ann Arbor, MI, February 7, 1990.

"Strategic Planning for the Long-Term Care Industry." Washington Association of Homes for the Aging Annual Meeting. Tacoma, WA, September 11-13, 1989.

"Issues and Trends in Long-Term Care" (Keynote) and "Strategic Planning and Internal Organization in Long-Term Care" (Workshop). University of Washington Northwest Geriatric Education Center Fourth Annual Summer Institute, Seattle, WA, July, 1989.

"Managing the Continuum of Care." Catholic Health Association Annual Meeting, Seattle, WA, June 1989.

"Hospitals and Older Adults: Building Bridges for the Future." Chairman. Conference of the American Society on Aging, Washington, D.C., March 16-17, 1989.

"Senior Membership Programs." Poster Session. Gerontological Society of America Annual Meeting, San Francisco, CA, November 21, 1988.

"Hospital-Based Senior Membership Programs: Posh Puff or Serious Substance?" American Public Health Association Annual Meeting, Boston, MA, November 16, 1988.

"Creating the Continuum of Care." John Mannix Forum, Greater Cleveland Hospital Council, Cleveland, OH, October 13, 1988.

"Strategic Planning for Long-Term Care Facilities." American Society on Aging Annual Meeting, San Diego, CA, March 20, 1988.

"Managing Hospital Expansion into Long-Term Care." American Society on Aging Annual Meeting, San Diego, CA, March 20, 1988.

"Hospitals and Older Adults." Conference Moderator and Member of Planning Committee. American Society on Aging, San Diego, CA, March 18-19, 1988.

"Revolutionizing Long-Term Care Administration." Ollie Randall Symposium. Gerontological Society of America Annual Meeting, Washington, DC, November 21, 1987.

"Analyzing the Cost Dimensions of Health Services Delivery." Preside. American Public Health Association Annual Meeting. New Orleans, LA, October 20, 1987.

"Competition and Continuum: Financial Viability in a Conflicting Environment." American Association of Homes for the Aging Annual Meeting. Louisville, KY, October 11, 1987.

"New Horizons in Long-Term Care." Moderator. Aging in America Teleconference, San Diego, CA, September 2, 1987.

"Role of Effective Case Management." National Association Senior Living Industries Annual Exposition, Orlando, FL, April 28, 1987.

"Case Management." Panel Coordinator and Moderator. Hospital Programs in Long-Term Care, special session, American Society on Aging, Annual Meeting, Salt Lake City, UT, March 13-14, 1987

"Contracts and Affiliations: Building Successful Hospital-Nursing Home Relationships." Coordinator, half-day workshop. Hospital Council of Southern California, LA, February 20, 1987.

"Marketing Services for Seniors." Southern Arizona Health Facilities Council, Tucson, AZ, January 8, 1987.

"New Bedfellows: Hospital-Nursing Home Relationships." Hospital Council of Southern California, Los Angeles, CA, October 28, 1986.

"The Aging Marketplace: Challenges & Opportunities for Hospitals." Healthcare Financial Managers Association of Southern California Annual Institute, San Diego, CA, May 1, 1986.

"Hospital Programs in Long-Term Care." Day-Long Intensive. American Society on Aging Annual Meeting, San Francisco, CA, March 23, 1986.

Care Coordination Programs: Models and Issues for Hospital-Based." Organizer and Moderator. American Society on Aging Annual Meeting, San Francisco, CA, March 26, 1986.

"Marketing." Workshop Session part of "Building Bridges Between Hospitals and Nursing Homes." American Hospital Association Office on Aging and Long-Term Care, San Diego, CA, February 27, 1986.

"Translation Service Delivery Options Into Action Plans," as part of "Defining Your Hospital's Role in Serving the Senior Population." Southern California Society for Hospital Planning and Marketing Conference, Pasadena, CA, January 22, 1986.

"Hospitals and Care of the Aged." Symposium Moderator. American Public Health Association Annual Meeting, Washington, D.C., November 17, 1985.

"Developing Collaboration Relationships in Long-Term Care." Keynote Address. Greater Detroit Area Health Council, Detroit, MI, October 2, 1985.

"Marketing Services for Seniors." Sisters of Providence, Planning and Marketing Committee, Medford, OR, June 20, 1985.

"Marketing and Planning Services for Seniors." Chicago Area Council for Planning and Marketing, Annual Meeting, Chicago, IL, June 7, 1985.

"You're Role in the Continuum of Care." Co-Chairman. Conference sponsored by the Western Gerontological Society, Denver, CO, March 19-20, 1985.

"Home Health Care: Current Issues." Symposium at the Annual Meeting of the Western Gerontological Society, Denver, CO, March 18, 1985.

"Hospitals and Information Systems." American Public Health Association Annual Meeting, Anaheim, CA, November 13, 1984.

"Cost Containment: Crisis and Opportunity." Seminar given at the American Public Health Association Annual Meeting, Anaheim, CA, November 14, 1984.

"Strategies, Services, Structures: Workshop." Conference sponsored by the Office on Aging and Long-Term Care of the American Hospital Association, Rockville, MD, October 28-30, 1984.

"Long-Term Care." Keynote speech presented at the UCLA School of Public Health Alumni Annual Conference, Palm Springs, CA, October 5, 1984.

"Caring for the Elderly: Building and Financing a Long-Term Care Continuum." Annual Meeting of the American Hospital Association, Denver, CO, August 14, 1984.

"Hospital's Role in Long-Term Care." Workshops presented at the Intermountain Health Systems Annual Conference, St. George, UT, May 16-18, 1984.

"Hospital Actions for Seniors." Speech presented at the Southern Gerontological Society Annual Meeting, Knoxville, TN, May 9, 1984.

"Planning Financially Viable Services for the Elderly--An Institutional View." Sisters of Providence Annual Board-Management-Medical Staff Leadership Conference, San Diego, CA, March 29, 1984.

"Strategies, Services, Structures: Workshop." Conference sponsored by the Office on Aging and Long-Term Care, American Hospital Association, San Diego, February 12-14, 1984.

"Structures for Comprehensive Care of the Elderly": A Major Leadership Opportunity for the Hospital." Williamsburg Conference for Health Executives. East Carolina University. Williamsburg, VA, April 29, 1983.

"Hospital Services for Older Adults." Panel at Gerontological Society of America Annual Meeting, Boston, MA, November 21, 1982.

"Research Results: Survey of Hospital Services for the Elderly." Paper delivered at the American Public Health Association Annual Meeting, Montreal, November 17, 1982.

"Older Adults: Who They Are and How They Are Different." Speech at the American Hospital Association Conference on "Hospital Diversification: The Older Adult," Palm Springs, CA, October 20, 1982.

"The Aging Population - Implications for Services." Lecture and workshop given to the Fort Sanders Management Group, Knoxville, TN, October 9, 1982.

"Hospital Activities in Providing Environmental Options for the Aged." Poster session at the Second National Conference on Long-Term Care, Washington, D.C., March 29-April 1, 1982.

"Our Aging Population" Implications for the Hospital Administrator." Four workshops at the Annual Congress of the American College of Hospital Administrators, Chicago, IL, March 4-5, 1982.

"The Hospital's Role in Caring for Elderly." Lecture at Western Gerontological Society Annual Meeting, San Diego, CA, March 1, 1982.

"The Role of the Hospital in Caring for the Elderly." Discussion session at the Gerontological Society of America Annual Meeting, Toronto, November 11, 1981.

"Hospital Service Programs for the Elderly." Poster Session at the Gerontological Society of America Annual Meeting, Toronto, November 10, 1981.

"The Role of the Community Hospital in Delivering Care to the Elderly." Panel presentation at the American Public Health Association Annual Meeting, Los Angeles, CA, November 4, 1981.

"Special Session on Aging." Seminar presented at the American Hospital Association Annual Convention, Philadelphia, PA, August 29, 1981.

"Evaluation of Interdisciplinary Training in Long-Term Care." Panel discussion for American Pharmaceutical Association Annual Meeting, San Francisco, CA, December 13, 1980.

"Interaction with Family and Friends and the Use of Health and Social Services." Paper at the Gerontological Society of America Annual Meeting, San Diego, CA, November 21, 1980.

"Methodological Problems in Needs Assessment Survey Research with Elderly Populations: Implications for Research Design and Data Analysis." Paper at the American Public Health Association Annual Meeting, Detroit, MI, October 1980.

"Interdisciplinary Training in Long-Term Care." Paper and critique at the American Public Health Association Annual Meeting, Detroit, MI, October 1980.

"University, Government, and Community Agencies Collaborate to Develop Community-Based Comprehensive Care for the Elderly." Poster Session at the American Public Health Association Annual Meeting, Detroit, MI, October 1980.

"Factors Related to Utilization of Dental Services by the Elderly." Paper at the American Public Health Association Annual Meeting, Detroit, MI, October, 1980.

"Training Clinical Dietitians to Work with the Elderly: Changes in Cognitive Knowledge and Attitudes." Paper at the American Dietetics Association Annual Meeting, October 1980.

"University and Community Collaboration in Interdisciplinary Gerontology Education." Idea Exchange conducted at the Western Gerontological Society Annual Meeting, Anaheim, CA, March 11, 1980.

"Use of Health and Social Services by the Elderly." Paper at the American Public Health Association Annual Meeting, New York, NY, November 1979.

"Factors Explaining the Use of Health Care Services by the Elderly and Chronically Disabled." Presented at the Health Services Research Section, Association of University Programs of Health Administration Annual Meeting, Toronto, April 30, 1979.

"Building a Community-Based System for Comprehensive Long-Term Care." Idea Exchange at Western Gerontological Society Annual Meeting, San Francisco, CA, April 30, 1979.

"Developing a Comprehensive Data Bank to Study Long-Term Care." Presented at the Third Illinois Research Symposium, Chicago, IL, March 12, 1979.

"Description of Changes in Population/Physician Ratios in North Carolina, 1964-1976." Poster Session, Statistics Section, at the American Public Health Association Annual Meeting, Washington, D.C., October 16, 1977.

UNIVERSITY SERVICE

Doctoral Thesis Review Committee, University of Tampere (Salma El-Amin); University of Western Australia (Rory Watts), 2021

CAHME MHA Accreditation Preparation Team, San Diego State University, 2018-2019

CEPH Accreditation Preparation Team, San Diego State University, 2017, 2021-22

International Travel Program Planning, San Diego State University, 2016-2017

Tenure and Promotion Committee, SLU SPH

Deans' Committee, SLU

Chair, Accreditation Report and Site Visit, CEPH, for SLU SPH

CSULB Foundation Board of Directors

Co-Chair, Director of Research Review Committee

Search Committee for Vice President of Research
Dean Review Committee
College of Health and Human Services (CHHS) Research Committee
Tri-Partite Annual Research Symposium Planning Committee
CHHS Faculty Council
Health Care Administration (HCA) Program RTP Committee, Chair
HCA Admissions Committee
Coordinator, Accreditation Site Visit, CAHME, for CSULB HA Program

COURSES TAUGHT

George Washington University, Executive MHA Program, ORP Capstone Supervision, 2016 - 2023
George Washington University, Executive MHA Program, Population and Community Health, 2014-2018
George Washington University, Executive MHA Program, Faculty Capstone Mentor, 2015-2021
Tampere University, Master's Thesis Faculty Adviser, Spring 2019
University of Tampere, Health Promotion, with Dr. Clas-Hakan Nygard, Spring 2018
San Diego State University, Finance, Health Management and Policy Graduate Program, Fall 2020
San Diego State University, Introduction to Health Organization and Management, Health Management and Policy Graduate Program, Spring 2018, Spring 2020
San Diego State University, School of Public Health, International Studies Program, Public Health in Vietnam, Spring 2017
San Diego State University, Department of Health Management and Policy, Healthcare Organization Part A, PH 644, 2013
Saint Louis University, Healthcare Marketing, Fall and Spring, 2008, 2009, 2010
Saint Louis University, Healthcare Internship, Fall-Spring, 2008, 2009, 2010
Saint Louis University, Healthcare Professional Development Seminar, Fall and Spring, 2009, 2010
California State University Long Beach, Healthcare Marketing, Fall, 2004, 2005
California State University Long Beach, Global Health, Spring, 2008, 2009
California State University Long Beach, Long-Term Care, Summer, annually, 1994-2006
California State University Long Beach, Long-Term Care in Action, Winter, 1998, 1999